

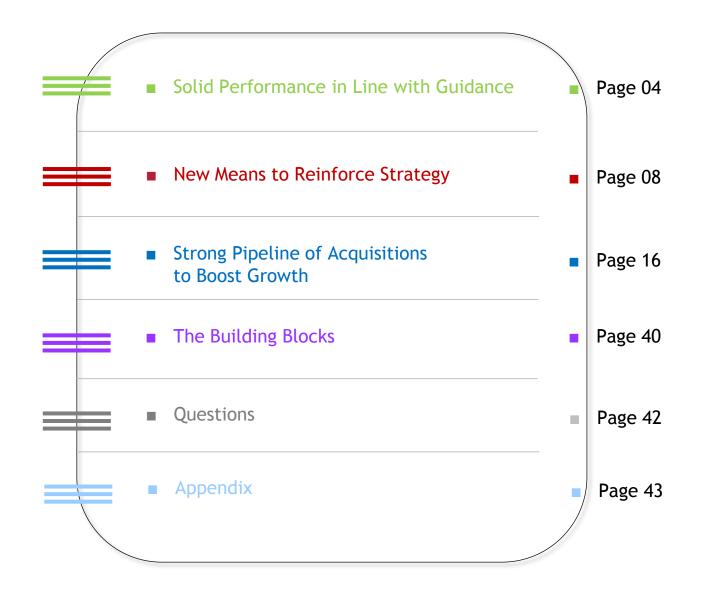


Analyst Meeting

First Half 2014 Results

Contents









Solid Performance ■ in Line with Guidance



First Half 2014 Results

2014 Rental Income Target of +12% Confirmed

M€	Reported	Restated (Excludes Disposals)	■ Org
H1 2013 Rental Income	17.1	16.9	
Organic	+1.2	+1.4	
Acquisitions	+0.9	+0.9	
H1 2014 Rental Income	19.2	19.2	Acq
% Growth	+12.1%	+13,6%	

Organic Growth Impact = +8.4%

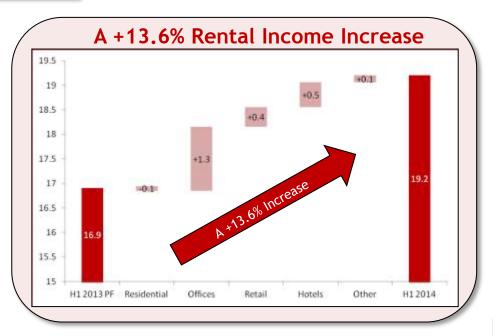
- Marseille Student housing: restructuring of Ilot 20 into student accommodations
- □ Marseille Offices: Ilot 34 fully let
- Bordeaux Retail: Nautilus restaurant
- □ Hotels: Ilot 34 B&B

Acquisitions Impact = +5.2%

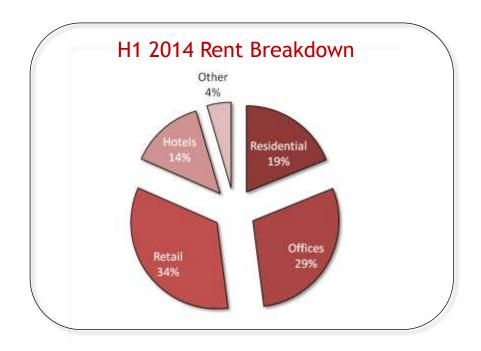
Lyon - Offices: Adecco - Tête d'Or

<u>H1 2014</u> 19.2 M€ +12.1% vs Reported +13.6 % vs Restated

<u>Target FY 2014</u> 37.0 M€ +12.0% vs Restated







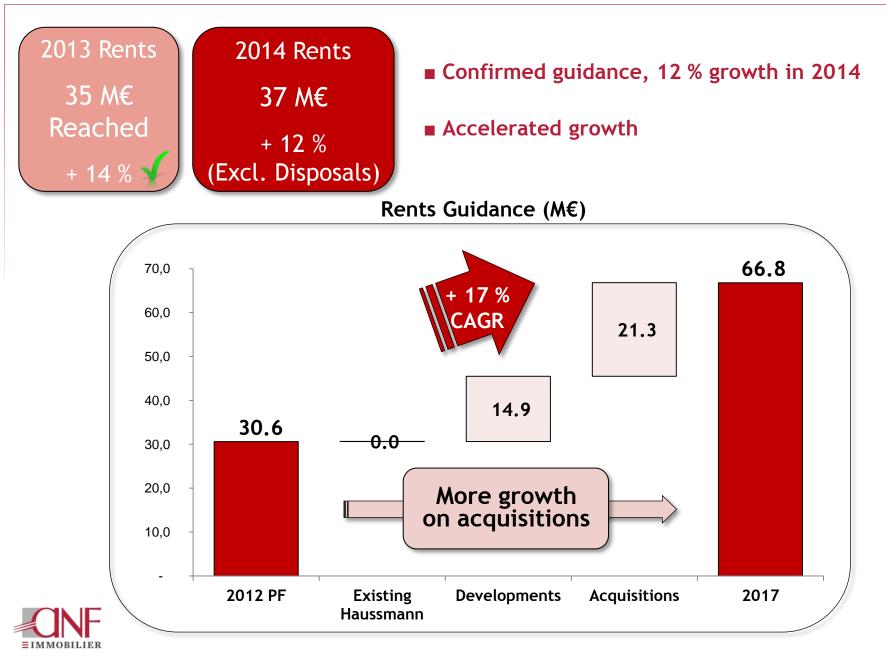
M€	H1 2014	2013 Reported	H1 2013 Reported
Rental Income	19.2 M€	34.9 M€	17.2 M€
EBITDA Margin	12.8 M€ 67%	21.6 M€ 62%	11.4 M€ 66%
Cash Flow	6.5 M€	14.5 M€	8.3 M€

EBITDA Margin 67% vs 62% FY13

Cash Flow impacted by : • Increasing debt due to exceptional pipeline • New debt hedged at 81% <u>Total impact: -2.8 M€</u>



Cash Flow Perspectives





New Means To Reinforce Strategy



First Half 2014 Results

Creating Partnerships As a Mean to Fuel Growth

Creation of ANF Immobilier Hotels owned by:

- ANF Immobilier 51%
- Eurazeo 34%
- CEPAC 15%

□ Transfer of 64 M€ worth of hotels to the subsidiary <u>at Fair Value</u>

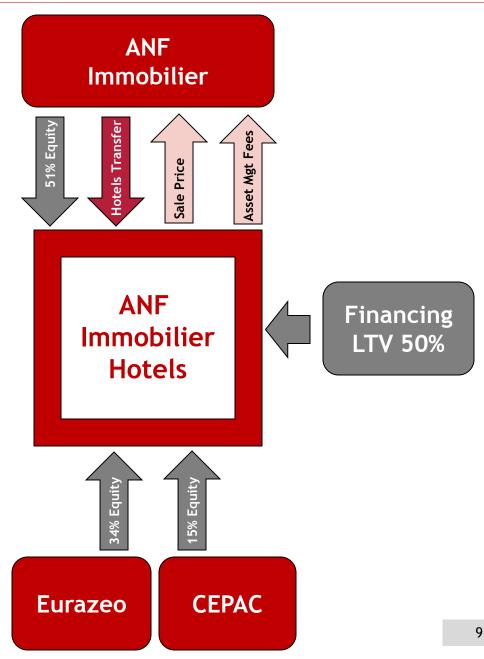
- Includes hotels being developed (Marseille Vélodrome & St Victoret, Bordeaux Bègles)
- Includes existing hotels in Lyon and Marseille

□ New loan signed with CEPAC

- A maturity of 7 years
- Secured
- Hedged at 90%

□ SPV is supposed to weigh more than 90 M€ by 2017

□ Cash for ANF Immobilier: +36 M€



Building a Financial Structure for an Ambitious Strategy

■ Cost of Debt = 3.6%

- Commissions paid to bank
- Slight increase for FY14 due to hedging strategy and set-up costs

■ Loan to Value = 42.2%

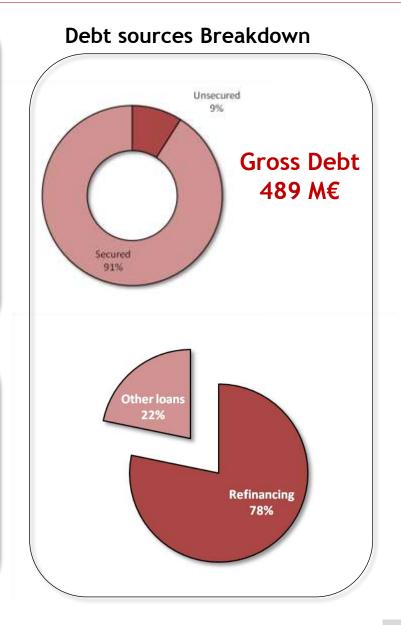
- □ Cash and Cash equivalents = 40 M€
- □ Net financial debt = 449 M€
- □ Available financing = 97 M€
- Totally reshaping the financial structure through new loans feat an average maturity of 7 years

Conservative strategy

- Sources of debt mix of local/global banks
- Careful hedging policy with an overall 87% of the debt hedged by plain vanilla swaps at the end of June 2014

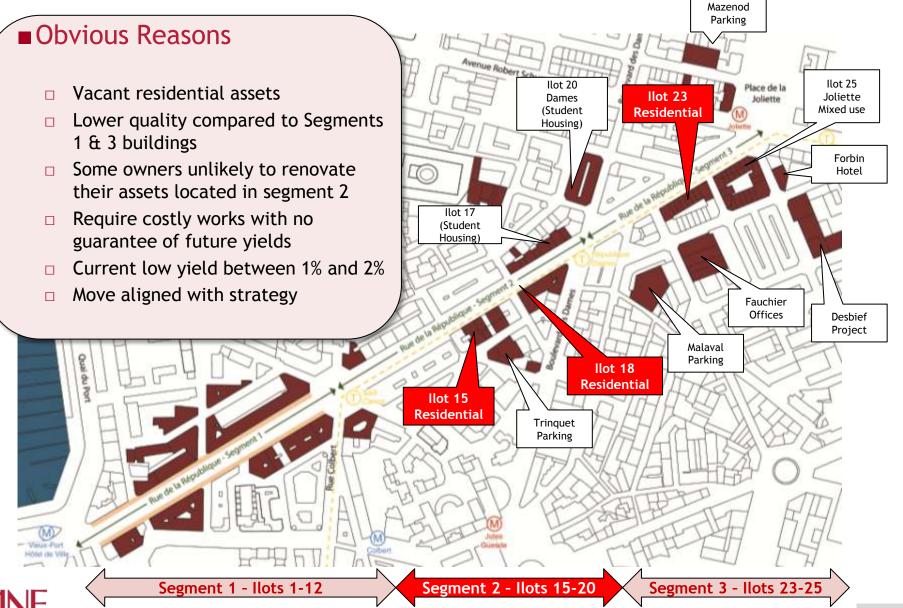
2014 Refinancing

- Loan signed by ANF Immobilier in May 2014
- □ Amount: 400 M€ secured
- Duration: 7 years



Accelerating the Change by Selling Residential Assets Ilots 15-18-23

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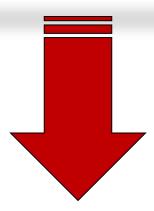
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Disposal plan (238 M€)

Diposal of ilots 15,18,23 for 34.1 M€

Non core assets featuring a yield < 2%



New acquisitions (240 M€)

Secured Pipeline with secured yields

Yield > 7.5%

 Balancing the Portfolio and Reducing Vacancy



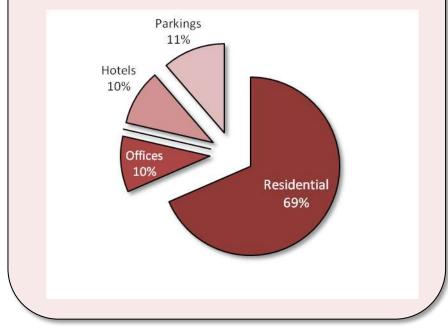
Decreasing Residential Weight in Marseille by almost 20%

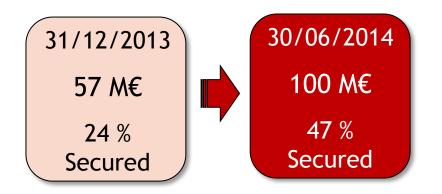


•	Generating 34 M€ cash
•	Avoiding costly works estimated at 15 M€ with no guaranteed yield at the end
0	Limiting exposure to other owners' renovation programs (cannot duplicate segment 1 transformation)
0	Ridding ourselves of non core assets generating low average yield below 2% and low potential yield around 3%
0	Using proceeds to bolster the pipeline featuring an average and secured yield above 7.5%
0	Advancing the disposal program to 100 M€ 47% secured versus 24% at the end of 2013
0	Reducing total vacancy by 30% in Marseille
	An 11% discount compared to the appraisal price due to residential market conditions in Marseille -5% and specific features of the transaction -6%



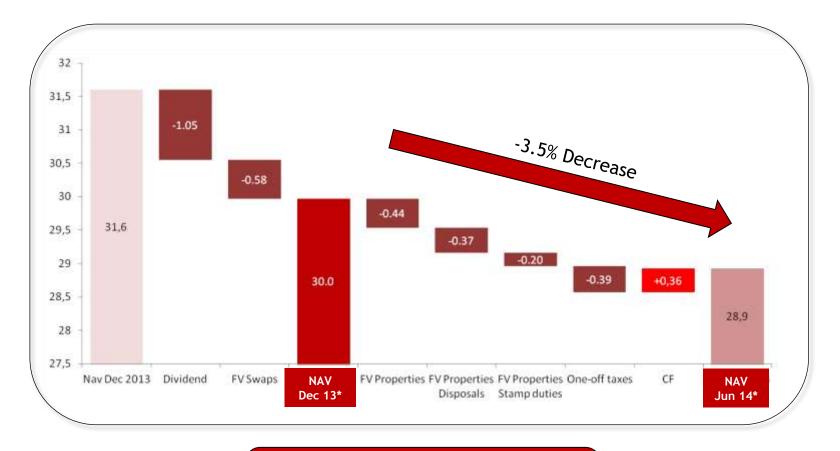






69% residential = 163 M€
73,000 m², i.e. c.75% of total area
10% hotels = 24 M€
Fully secured with Foncière des Murs





NNNAV EPRA per share 28.9 €



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	Strong Pipeline	
=	of Acquisitions	
	to Boost Growth	



First Half 2014 Results

*(source JLL - Business Immo 07/04/2014)

Bordeaux

- □ Population: 1.1 M
- □ Size of office market: 2.2 M m²
- □ Rental value: 125-180 €/m²
- New high speed train line in 2017 (Paris = 2 hours)

Lyon

- Population: 2.9 M
- Size of office market: 5.5 M m², +40% compared to ten years ago
- □ Investments 2013: 1 B€
- □ Rental value: 270-315 €/m²



Marseille

- Population: 1.7 M
- European Capital of Culture in 2013
- Significant projects delivered in 2013-2014
- □ Rental value: 150-270 €/m²

A Strong Pipeline composed of High Quality and High Yield Assets



Total committed to date 266 M€

111% already committed

Total program 240 M€

Committed Developments*

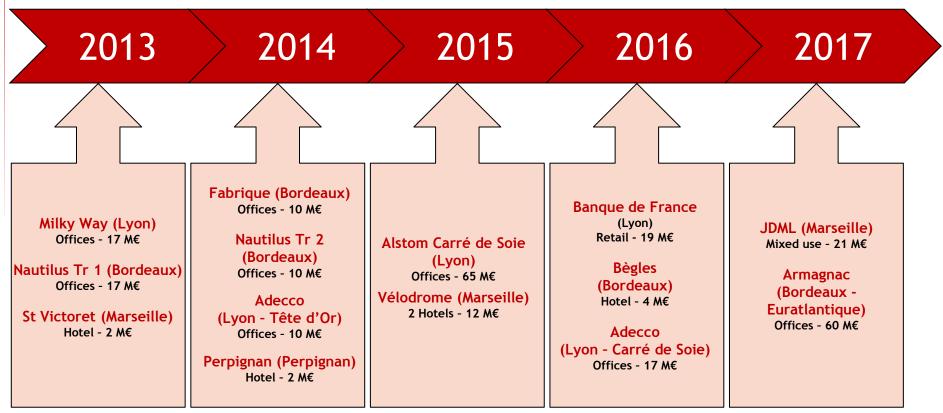
	Project	Location	Туре	Price*	Delivery
2014	Armagnac	Bordeaux - Euratlantique	46,000 mixed	60 M€	Q1 2017
2014	Perpignan	Perpignan	1 hotel property	2 M€	Existing
2014	Adecco	Lyon - Carré de Soie	Offices 13,000 m ²	17 M€	Q3 2016
2014	Adecco	Lyon - Tête d'Or	Offices 9,000 m ²	10 M€	Existing
2014	Bègles	Bordeaux – Bègles	1 hotel property	4 M€	Q1 2016
	Banque de France	Lyon – Rue République	Retail 3,000 m ²	19 M€	Q1 2016
	St Victoret	Marseille – Aéroport	1 hotel property	2 M€	Delivered
	Silky Way	Lyon – Carré de Soie	Offices 36,600 m ²	65 M€	Q3 2015
	Vélodrome	Marseille – Vélodrome	2 hotel properties	12 M€	Q4 2015
	Fabrique	Bordeaux – Bassins à Flots	Offices 3,700 m ²	10 M€	Q4 2014
	Nautilus	Bordeaux – Bassins à Flots	Offices 12,800 m ²	27 M€	Q3 2014
	JDML	Marseille – Sea front	25,000 m ² mixed	21 M€	2017
	MilkyWay	Lyon – Confluence	Offices 4,400 m ²	17 M€	Delivered

Ongoing study

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Lyon: several opportunities under study

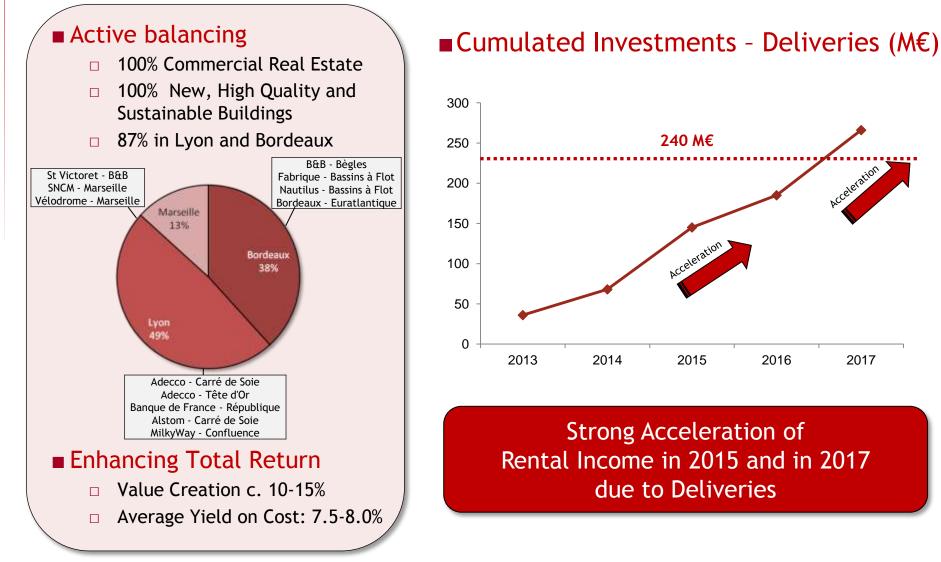




Other projects

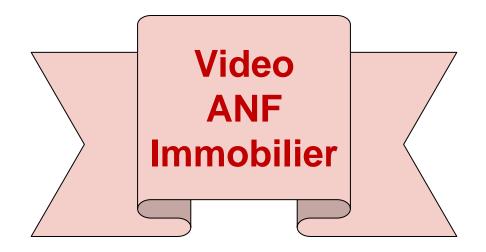
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Marseille

Acquisition Marseille - Stade Vélodrome - 2 Hotels



• Getting ready for Euro 2016

- Large renovation program of 100,000 m² around Stade Vélodrome
- 2 hotels: Budget (162 rooms) & Luxury (126 rooms)
- Delivery expected end of 2015
- Architect: Didier Rogeon







Acquisition Marseille - JDML

23,000 m² mixed use

Land-ground secured Permit obtained H1 2014

Capex 43 M€*



A meaningful event

- Definitive building permit obtained in June
- Restructuring SNCM former headquarters
- 8,000 m² Offices, 4,500 m² hotel, 8,500 m² residential, 2,000 m² retail
- □ 30-36 months of work
- Architect: Poissonnier Ferran





New

Development Marseille - Euroméditerranée - Desbief

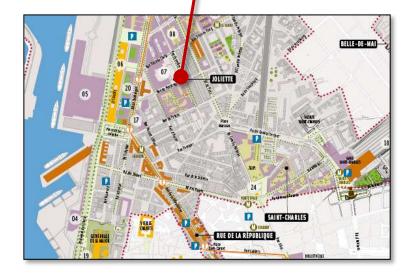


Project Marseille - Desbief 17,000 m² mixed use Land-ground secured Permit obtained H2 2013

Capex 40 M€

Securing our development

- 8,000 m² offices, 8,500 m² residential, 2,000 m² retail and 4,500 m² hotels
- Construction will start when negotiations with potential tenants are finalized
- Architect: Cédric Vigneron & Partenaires





Bordeaux

Acquisition Bordeaux - Euratlantique - Armagnac



Delivery expected by 2017

Gross Bid Price 120 M€*

Next to the future railway station (placing

29,000 m² offices, 3,000 m² retail, 7,000 m²

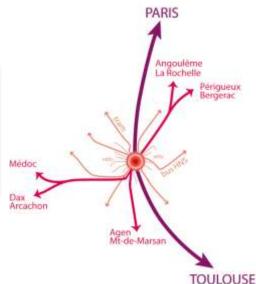
Architect: Reichen et Robert & Associés

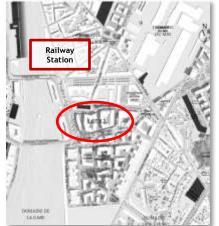
Paris at 2 hours from Bordeaux)

hotels and 7,000 m² residential

Partnership with Vinci Immobilier





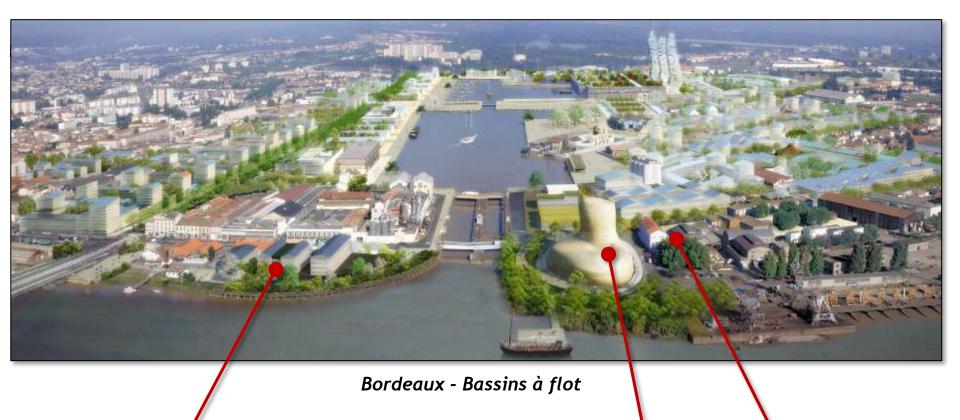




Major project

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Le Nautlilus

Wine Museum I Delivery by 2015

La Fabrique

Acquisition Bordeaux - Bassins à Flot - Le Nautilus

Acquisition Bordeaux - Le Nautilus

13,000 m² offices

Segment 1 - 7,000 m² Delivered Segment 2 - 6,000 m² Delivery expected 2014

Gross Bid Price 27 M€ 12 year leases with CDiscount



High quality lessee

- Turnkey contract with Eiffage Atlantique
- Architects:
 - Segment 1 CCG Agency
 - Segment 2 Flint Agency





Acquisition Bordeaux - Bassins à Flot - La Fabrique

Acquisition Bordeaux - La Fabrique

3,700 m² offices

Delivery expected by 2014

Gross Bid Price 10 M€

Opportunity seized

- □ Shortage of new offices supply in 2013/2014
- Only office building to be delivered by 2014
- Developer: Bouygues
- Ongoing discussions with potential tenants for areas around 1,000 m²
- Architect: Christian de Portzamparc





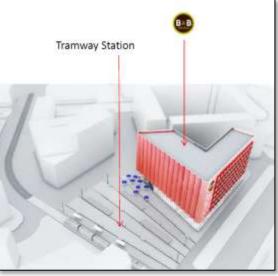


Fully secured investment

- Turnkey agreement (VEFA) with ADIM Sud Ouest (Vinci Construction)
- Located in the center of Bordeaux, Next to the new Tramway station
- 12 year lease with no break option
- Architect: ECDM Agency









Acquisition - Delivered Lyon - Confluence - MilkyWay

Acquisition Lyon - MilkyWay

4,400 m² offices 120 parking lots

Delivered

Gross Bid Price 17 M€

Opportunity in Confluence

- <u>90% let at the end of June 2014</u>
- Renovation of an existing building (former Candia headquarters)
- □ Local developer: DCB International
- Architect: AFAA Agency







New

Acquisition Lyon - Presqu'Île - Banque de France



Banque de France



Acquisition Lyon - Presqu'Île - Banque de France



3,000 m² retail 4,500 m² residential/offices

Delivery expected by 2015

Gross Bid Price 19 M€ Partnership with VINCI Immobilier

Innovation

- Authorization to transform the former offices of Banque de France into retail obtained in April 2014 (CDAC)
- Opportunity in one of the most valuable streets regarding retail activity
- Architect: Didier Repellin Agency







New

Acquisition Lyon - Carré de Soie - Alstom

> Acquisition Lyon - Carré de Soie - Alstom

> > 36,600 m² offices

Delivery expected by 2015

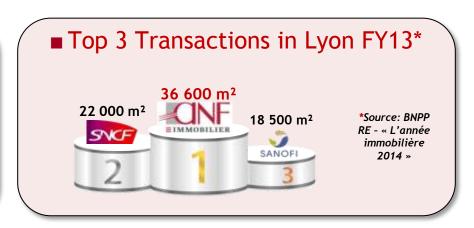
Gross Bid Price 100 M€* Partnership with CERA, DCB

12 year lease with Alstom Transport



Secured lease contract

- HQE & BREAM Very Good certifications expected
- Investment in partnership alongside Caisse d'Epargne (35%) and DCB (5%)
- Started September 2013
- Architect: SUD Agency





Lyon - Carré de Soie & Tête d'Or - Adecco

Major Acquisitions Lyon - Adecco

Acquisition of existing headquarters located in "Tête d'Or" 9,000 m² offices Development of new headquarters located in "Carré de Soie" 13,000 m² offices Delivery expected by Q3 2016 9 year lease with Adecco

Gross Bid Price 54 M€*

Creating value

- Building permit for the new headquarters to be obtained within the next few days
- Prime tenant (Leader in HR Solutions)
- Important potential to capture: Tête d'Or restructuring under study to develop <u>additional 16,000 m²</u>
- Architect: Sagittaire Architecte Associés









New

Commitment to the environment



• Environmental Certifications



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PROJETS	HQE PROGRAMME	HQE CONCEPTION	HQE REALISATION	LABEL DE PERFORMANCE ENERGETIQUE DEMANDE OU
ILOT 34 - Bat E/F	x	x	en cours	THPE 2005 - en cours
ILOT 34 - Bat G	x	x		
NAUTILUS Tr. 1	x	x	x	THPE 2005
NAUTILUS Tr. 2	en cours	en cours	en cours	THPE 2005
MILKY WAY	1		Attestation provisoire	OBJECTIF : LABEL HPE BBC Energie Rénovation
LA FABRIQUE	x	x		OBJECTIF :Certification NF batiment tertiaires associes a demarche HQE
	x	x		OBJECTIF :Certification NF bât. tertiaires - demarche HQE
SILKY WAY		X BREEAM		OBJECTIF : Certification BREEAM very good

In a Nutshell



Adecco - Carré de Soie

Banque de France



Alstom Transport - SW



Milky Way





The Building Blocks	



First Half 2014 Results

We Have All the Building Blocks to Reach our Target

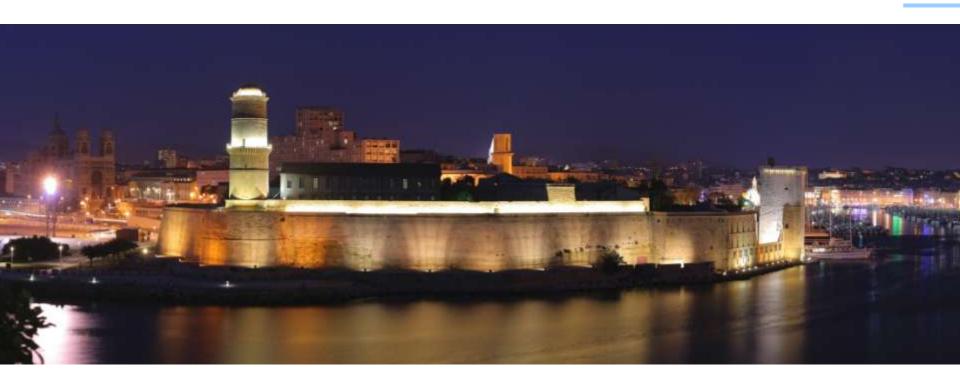
	A Particular Attention To Sustainable Environment	High Quality Tenants	A 266 M€ pipeline committed Prime And mostly Secured
	A 238 M€ Disposal Plan Secured at 47% Ahead of Forecast	67 M€ Rental Income in 2017	Reliable Appraisals from our Experts
SONF IMMOBILIER	Reinforced Asset, Property and Finance Teams	A Proven Expertise and Track Record in Regions	A Strong Financial Structure Debt Maturity of 7 years







First Half 2014 Results

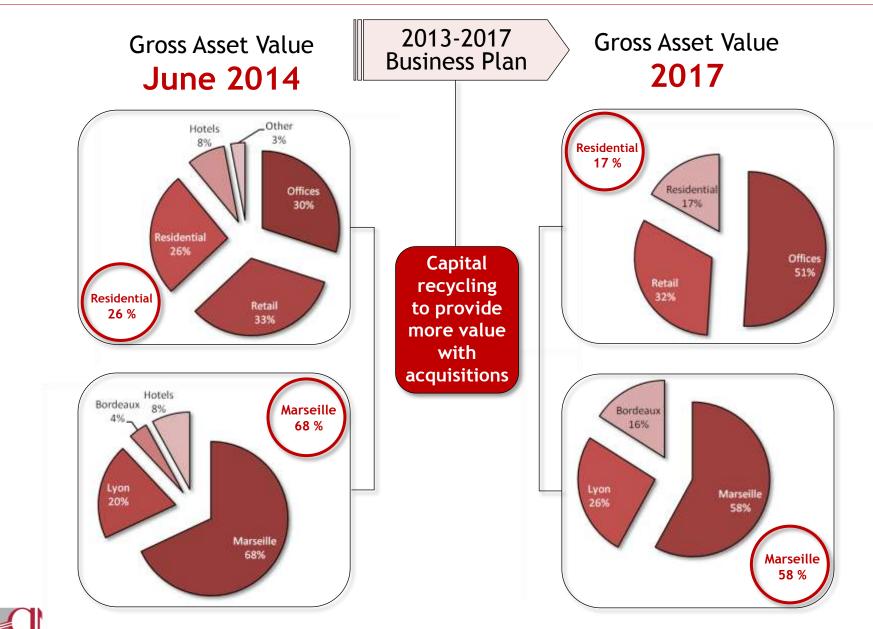






First Half 2014 Results

Portfolio Balancing - Reducing Risk and Increasing Profitability



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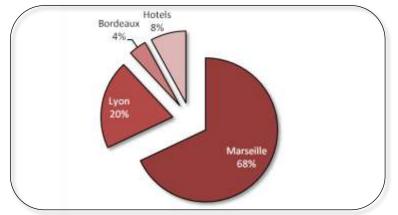
EXPERTISE

BNP PARIBAS

REAL ESTATE

■ Appraisal = 1 004 M€

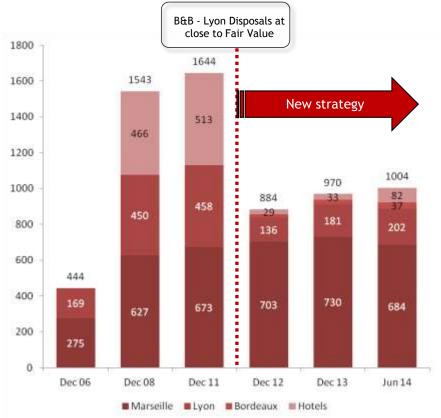
- Stable cap rate for Offices and Retail
- Slightly decreasing cap rate for Residential
 - FV of properties decreasing by 18.5 M€ mainly due to residential assets located in Marseille (-5%)
- □ Hotels transferred to a dedicated subsidiary (82 M€ hotels category now includes Marseille and Lyon hotels)



Yield applied by appraisers

Marseille	Jun 14	Dec 13	Jun 13	
Offices	6.30%-7.50%	6.30%-7.50%	6.30%-7.50%	
Retail	5.25%-7.45%	5.30%-7.45%	5.30%-7.45%	
Residential	4.45%-5.25%	4.30%-5.25%	4.30%-5.25%	

Portfolio Value 2005-2014



Lyon	n Jun 14 Dec 13		Jun 13	
Offices	6.20%-6.25%	6.25%	6.25%	
Retail	5.50%	5.50%	5.50%	
Residential	4.30%-4.35%	4.25%	4.25%	

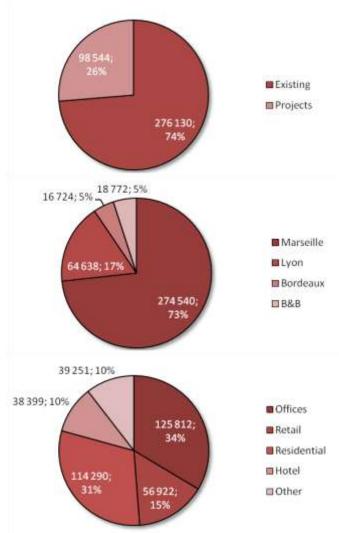


Туре	Area (m²) 31/12/13
Existing	276 130
Projects	98 544
Total	374 674

Location	Area (m²) 31/12/13
Marseille	274 540
Lyon	64 638
Bordeaux	16 724
B&B	18 772
Total	374 674

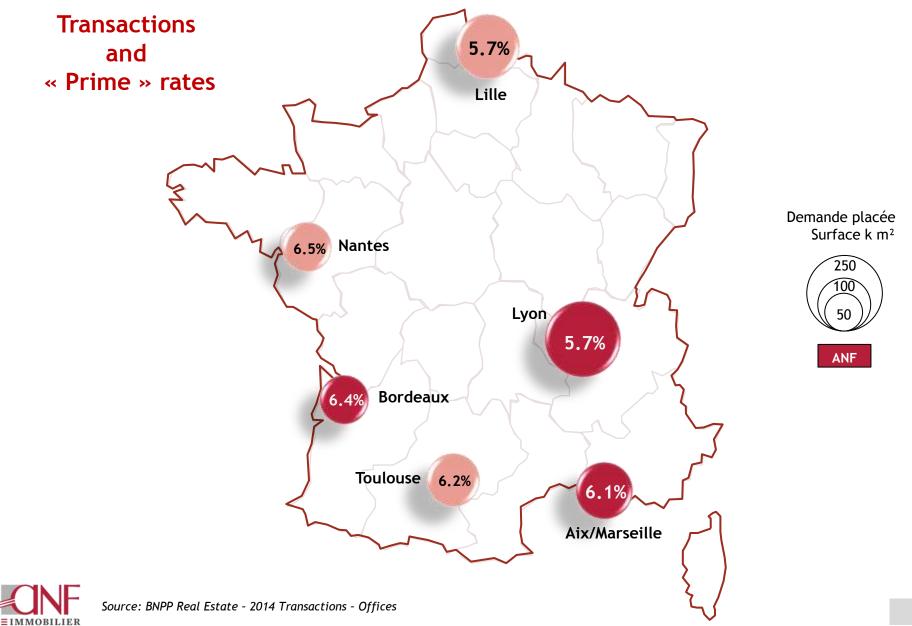
Asset Type	Area (m²) 31/12/13
Offices	125 812
Retail	56 922
Residential	114 290
Hotel	38 399
Other	39 251
Total	374 674







Marseille, Lyon, Bordeaux amongst the Top Cities in France



Real Estate Markets in Bordeaux, Lyon and Marseille

Aix/Marseille

Transactions

To be delivered

Bordeaux Transactions

To be delivered

Rental Value

Rental Value

Offer

Yield Vacancy

Offer

Yield

Vacancy

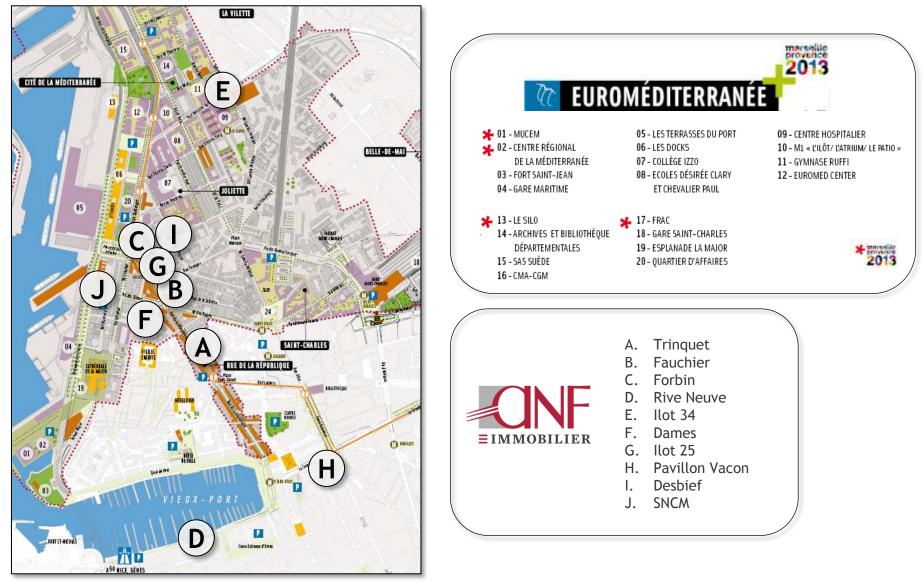
	Data	404 200
	Volume (m ²)	106 200
	Change vs 2012 (%)	-31%
	New/restructured part (%)	30%
	Volume (m ²)	237 000
	Change vs 2012 (%)	12%
	New/restructured part (%)	19%
ł	Volume in 2014 (m ²)	15 000/20 000
	New/restructured (€/m ² /year)	150/270
	Trend	Up
	Second hand (€/m²/year)	100/200
	New/restructured (%)	6,00%-7,25%
	Rate (%)	7.50%
	Data	T
	Volume (m²)	88 400
	Change vs 2012 (%)	3%
	New/restructured part (%)	51%
	Volume (m²)	138 400
	Change vs 2012 (%)	13%
	New/restructured part (%)	13%
ł	Volume in 2014 (m²)	10 000
	New/restructured (€/m²/year)	125/180
	Trend	up
	Second hand (€/m²/year)	100/160
	New/restructured (%)	6,25%-7,50%
	Rate (%)	6.00%

Lyon	Data	
Transactions	Volume (m²)	250 000/255 000
	Change vs 2012 (%)	35%
	New/restructured part (%)	61%
Offer	Volume (m²)	303 750
	Change vs 2012 (%)	-7%
	New/restructured part (%)	38%
To be delivered	Volume in 2014 (m²)	80 000
Rental Value	New/restructured (€/m²/year)	150/270
	Trend	Down
	Second hand (€/m²/year)	100/220
Yield	New/restructured (%)	5,70%-7,25%
Vacancy	Rate (%)	5,75%



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ANF Immobilier & Euroméditerranée





Estimated lease income: 7M€

Suggested project

Building B

Building A

Buildings occupied by Printemps



H1 2014 Figures

(€million)	30/06/2014	31/12/2013	30/06/2013	% growth
				30/06/2014 vs
				30/06/2013
Gross rental income	19,2	34,9	17,2	12%
Net operating expenses	-2,1	-5,3	-2,0	1%
Administrative expenses	-4,4	-8,0	-3,7	18%
EBITDA	12,8	21.6	11,4	12%
EBIDTA margin	67%	62%	66%	1%
Financial expenses	-6,3	-7,1	-3,1	
Cash flow	6,5	14.5	8,3	
Change in fair value	-18,5	15.3	2,9	
Other items	-1,6	-1,8	-1,4	
Net income	-13,7	28,0	9,8	
Cash flow per share (€)	0,35	0,82	0,47	
Recurring cash flow per share (€)	0,35	0,82	0,47	
Average number of shares (million)	18,35	17,73	17,73	
	30/06/2014	31/12/2013	30/06/2013	
Real estate portfolio	1 004,2	970,0	927,3	
Net financial debt	-449,2	-391,8	-357,5	
Other items	-19,8	-22,0	-23,8	
NAV	535,2	556,2	543,3	
Fair value hedge	-20,9	-10,3	-12,5	
NNNAV	514,4	545,9	530,8	
Loan to value ratio (%)	42,2	40,4	38,7	
NAV per share (€)	30,4	32,5	31,4	
NNNAV EPRA per share (€)	28,9	31,6	30,7	
Period end number of shares (million)	17,60	17,09	17,30	



In thousands of euros	30/06/2014	31/12/2013	Variations	31/12/2012
NON-CURRENT ASSETS				
Investment property	945 785	932 305	13 480	848 385
Immobilisations en-cours	0	0	0	0
Operating property	1 695	1 752	-57	1 602
Intangible assets	132	117	15	267
Property, plant and equipment	1 342	1 408	-66	1 190
Non-current financial assets	4 429	4 942	-513	8 891
Investments accounted for by the equity method	736	163	573	246
Impôts différés actifs	0	0	0	0
TOTAL NON-CURRENT ASSETS	954 119	940 687	13 432	860 580
CURRENT ASSETS				
			0	
Trade receivables	4 397	3 579	818	1 792
Other receivables	5 151	1 712	3 439	3 481
Prepaid expenses	310	98	211	55
Financial derivatives	0	0	0	0
Cash and cash equivalents	40 056	2 760	37 296	22 257
TOTAL CURRENT ASSETS	49 913	8 149	41 764	27 585
Property held for sale	55 741	35 010	20 731	33 064
TOTAL ASSETS	1 059 773	983 846	75 928	921 229



Balance Sheet As of June 30th 2014

In thousands of euros	30/06/2014	31/12/2013	Variations	31/12/2012
SHAREHOLDERS' EQUITY				
Capital stock	18 351	17 731	621	17 731
Other paid-in capital	24 717	12 486	12 231	12 486
Treasury shares	-20 539	-18 069	-2 470	-11 098
Hedging reserve on financial instruments	-20 852	-10 270	-10 582	-17 71:
Company reserves	205 694	224 400	-18 706	90 28
Consolidated reserves	319 641	290 706	28 934	506 98 ⁻
Net income for the year	-13 371	28 000	-41 370	-65 14
TOTAL SHAREHOLDERS' EQUITY ATTRIBUTABLE TO EQUITY HO	513 641	544 985	-31 343	533 53
Minority interests	-290	0	-290	
TOTAL SHAREHOLDERS' EQUITY	513 351	544 985	-31 634	533 53
NON-CURRENT LIABILITIES				
Financial liabilities	493 090	159 262	333 828	286 37
Debt issuance costs	-8 163	0	-8 163	
Provisions for pensions	57	57	0	5
Dettes fiscales et sociales	0	0	0	
Impôts différés passifs	0	0	0	
TOTAL NON-CURRENT LIABILITIES	484 983	159 319	325 665	286 43
Suppliers and related accounts	22 662	8 427	14 234	13 86
Short-term portion of financial payables	4 299	235 309	-231 010	27 67
Financial derivatives	22 839	20 808	2 031	39 43
Security deposits	4 018	3 091	927	2 97
Short-term provisions	709	902	-194	1 57
Tax and corporate liabilities	5 239	5 224	15	14 24
Other debts	1 418	5 595	-4 177	1 27
Prepaid income	256	186	70	21
TOTAL CURRENT LIABILITIES	61 438	279 542	-218 104	101 25
TOTAL LIABILITIES	1 059 772	983 845	75 927	921 22



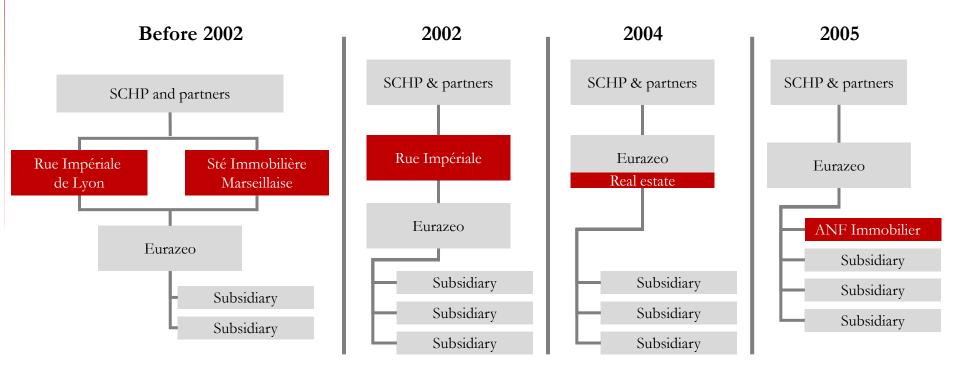
Profit & Loss As of June 30th 2014



In thousands of euros	30/06/2014	30/06/2013	Variations	30/06/2012	
Revenues: rental income	19 203	17 146	2 057	38 491	
Other operating income	1 995	1 812	183	3 643	
TOTAL OPERATING INCOME	21 198	18 958	2 240	42 134	
Property expenses	-3 362	-3 214	-148	-5 062	
Other operating expenses	-415	-256	-159	-321	
TOTAL OPERATING EXPENSES	-3 776	-3 470	-306	-5 383	
GROSS OPERATING MARGIN FROM PROPERTY	17 422	15 488	1 934	36 751	
	100	500		450	
Capital gains (losses) from disposal of assets DISPOSALS	190 17 612	-502 14 986	692 2 625	453	
Employee benefits expenses	-3 635	-3 303	-332	-5 018	
Other management expenses	-1 630	-1 333	-297	-1 933	
Other income and transfers of expenses	753	774	-21	885	
Other expenses	-507	-1 021	515	-267	
Depreciation & amortization	-327	-263	-64	-227	
Other operating provisions (net of reversals)	242	660	-418	-80	
NET OPERATING INCOME (BEFORE CHANGES IN FAIR VALUE OF PROPERTY)	12 508	10 500	2 008	30 565	
Changes in fair value of property	-18 723	3 365	-22 088	-3 550	
NET OPERATING INCOME (AFTER CHANGES IN FAIR VALUE OF					
PROPERTY)	-6 215	13 865	-20 080	27 015	
Net financial expense	-6 267	-3 096	-3 171	-8 841	
Financial amortization and provisions	-21	0	-21	1	
Income on financial instruments	3 085	576	2 509	-111	
Actualisation des créances et des dettes	0	о	0	0	
Share of income from entities accounted for by the equity method	-172	-89	-82	19	
INCOME BEFORE TAX	-9 589	11 256	-20 845	18 083	
Current taxes	-4 072	-490	-3 582	-127	
Exit tax			0		
Deferred taxes	0	0	ο	0	
NET CONSOLIDATED INCOME	-13 661	10 766	-24 427	17 956	



History



- The companies 'Rue Impériale de Lyon' and 'Société Immobilière Marseillaise' were holding companies for the investment companies Eurafrance and Gaz&Eaux
- Income from investments was much greater than that from real estate, which was then used as capital gains provision
- After restructuring its capital, Eurazeo inherited real estate assets from its parent companies and decided to manage them through a dedicated subsidiary, ANF Immobilier



Sustainable development in the pipeline

- ANF Immobilier was amongst the first companies to be granted "BBC" label (low consumption building) in renovation
- New developments in High Quality Environmental standards
- Process of evaluating in day-to-day change for all employees in regards to sustainable developments

A transparent company governance

- Company with Executive board and Supervisory board
- Board committees (audit, properties, compensation)
- Full Registration Document filed since 2007
- Ethical code signed by all employees

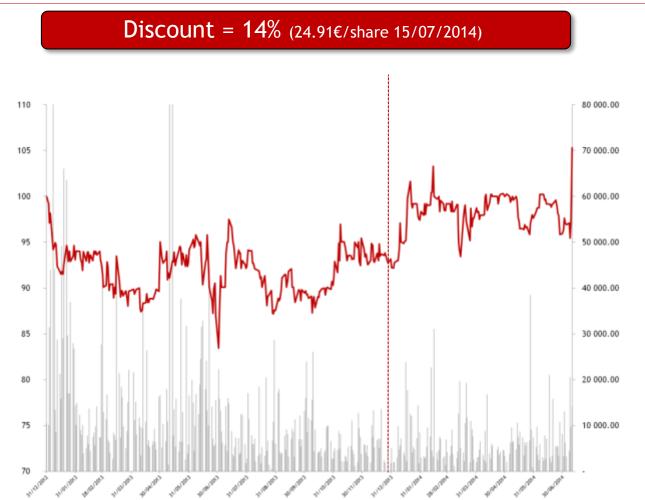
A motivating and ambitious HR policy

- Profit sharing agreement for all employees
- Shareholder and senior staff interest aligned
- Broaden social aids
- Supplementary retirement plan for all employees

Community involvement with not-for-profit organizations to help at-risk youth



Stock Price Evolution - Rebased & Liquidity Analysis

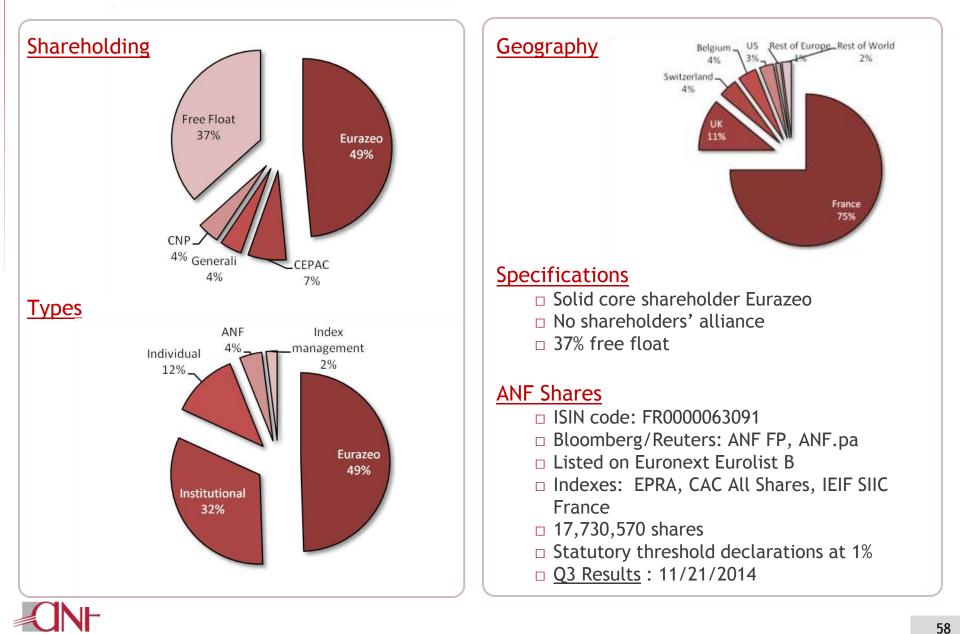


Daily Volumes						Index
Data	Electronic (u)	OTC (u)	Total (u)	Electronic/Total (%)	OTC/Total (%)	Index
Average 1 year	10 233	7 669	17 902	57%	43%	EPRA
Average 6 months	6 850	4 663	11 513	59%	41%	Eurolist Compartiment B
Average 3 months	7 319	1 140	8 459	87%	13%	CAC All-Tradable
Average 1 months	7 276	1 287	8 563	85%	15%	CAC Mid&Small 190
Average 1 monuns	7 270	1 207	0 000	05/0	13/0	CAC Small 90



Stable and Diversified Shareholding to Maximize Growth

IMMOBILIER



Corporate Governance More than Half of the Supervisory Board is Independent

Supervisory Board (12)

Alain Lemaire*, President

- Patrick Sayer (vice-président)
- Philippe Audouin
- Sabine Roux de Bézieux*
- Sébastien Didier*
- Fabrice de Gaudemar
- Marie-Pierre Soury*

- Philippe Monnier*
- Jean-Pierre Richardson
- Isabelle Xoual*
- Théodore Zarifi
- Philippe Brion*

Executive Board (3)

- Bruno Keller, Chairman
- Xavier de Lacoste Lareymondie, COO
- Ghislaine Seguin

<u>Headcount</u> <u>ANF Immobilier 42</u> 41% female 59% male



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