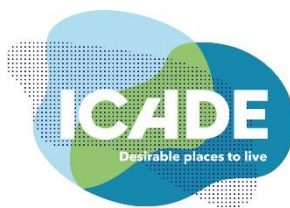


PRESS RELEASE

Paris, January 10, 2024, 6:00 p.m.



CHRISTELLE DE ROBILLARD APPOINTED CFO OF ICADE



With effect from March 4, 2024, Christelle de ROBILLARD will become a member of ICADE's Executive Committee in charge of the Group's Finance Department.

Christelle de Robillard graduated from ESSEC and obtained a Masters in Political Science from Paris-Dauphine University. She began her career in 2010 at the French Ministry of the Economy and Finance in the Budget Department where she was successively responsible for cultural and media policy and transport policy.

In 2014, she joined Groupe ADP in the Financial Control Department. She took charge of the Group's Financial Management Department in 2015 before being appointed Chief Financial Officer of Paris-Orly Airport in 2017.

Since 2021, Christelle has been Head of Finance, Management and Strategy at Groupe ADP.

She replaces Victoire Aubry, Icade's Chief Financial Officer for the last eight and a half years, who stepped down at the end of 2023 after more than 33 years with the Caisse des Dépôts Group. She enjoyed a rich and varied career at the Group's main subsidiaries, namely CNP Assurances, Ixis and Compagnie des Alpes. Icade would like to thank her for her contribution over the last eight years and wishes her every success for the future.

ABOUT ICADE

DESIRABLE PLACES TO LIVE

As a commercial property investor (portfolio worth €7.7bn on a full consolidation basis as of June 30, 2023) and a developer of residential and commercial properties as well as public amenities (2022 economic revenue of €1.3bn), Icade designs, builds, manages and invests in cities, neighbourhoods and buildings that are innovative, diverse, inclusive and connected, with a reduced carbon footprint. Desirable places to live and work. In collaboration with its stakeholders, Icade has made low carbon a strategic priority in order to reinvent real estate and create cities that are healthier,

happier and more hospitable. Icade is a key player in Greater Paris and major French cities. It is listed as a "SIIC" on Euronext Paris and its leading shareholder is the Caisse des Dépôts group.

The text of this press release is available on the Icade website: www.icable.fr/en

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