

## **Investor Presentation**

2012 First Half Results

#### **Disclaimer**



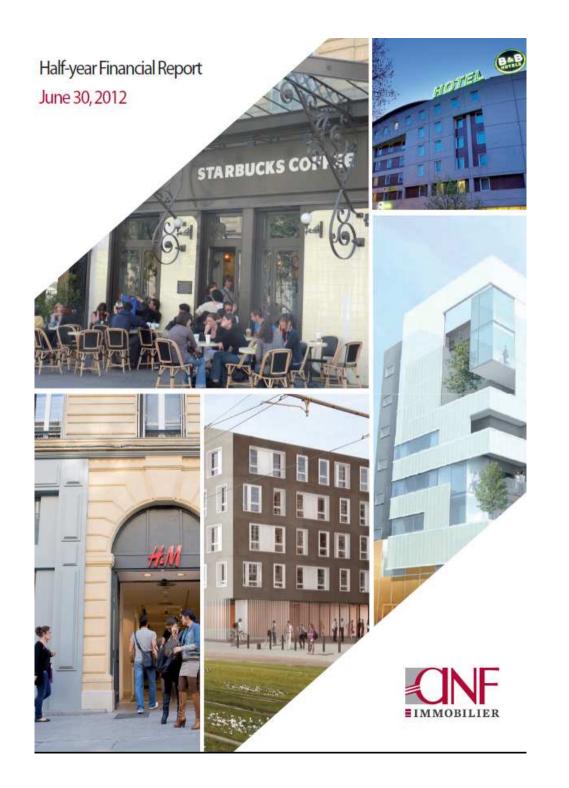
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# 2012 First Half Highlights



### ♦ On-going sale process

#### B&B portfolio

 Negotiation with a consortium made of La Francaise AM & Foncière des Régions for all portfolio

#### Lyon Assets

 Negotiation with Grosvenor for a significant part of the assets

# ♦ Strong demand in Lyon city-center leads to record high prime rent

Retail new leases signed at €2,650/sqm

New arrival : Paul, Claire's

Offices new leases signed at €260/sqm

Residential reached €20.00/sqm in Mansardes projet - €15.20/sqm on average

# ♦ Significant progress into Marseille rental values

Retail new leases signed at €800/sqm

- New arrival : Monop, Brioche Dorée
- Higher footfall in 3<sup>rd</sup> segment

Offices new leases signed at €220/sqm

High success of Place Sadi Carnot renovation

Residential stable at €11-12.00/sqm

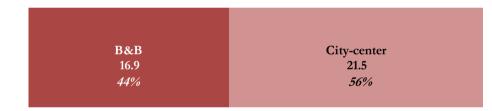


#### Balanced Asset Mix Able to Seize Growth in Attractive Locations



#### ♦ 2012 H1 Gross Rental Income = €38.5M

- +6% like-for-like
- 56% from growth rents from city-center portfolio



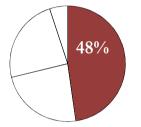
- ♦ City-Center Rents = €21.5M +8% like-for-like
  - Lyon +12%
  - Marseille +4%

# **♦** City-center Recurring Rents

**= €21.5M +8%** like-for-like

#### **Retail** €10.4M +9%

Lyon €6.0M +13% Marseille €4.4M +4%



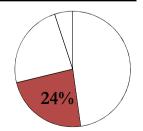
#### Residential €5.0M <u>+3%</u>

Lyon €1.6M +20% Marseille €3.5M+1%



#### <u>Offices</u> €5.1M <u>+8%</u>

Lyon €2.2M+6% Marseille €2.9M+9%



# H1 2012 Figures, Delivery on Growth



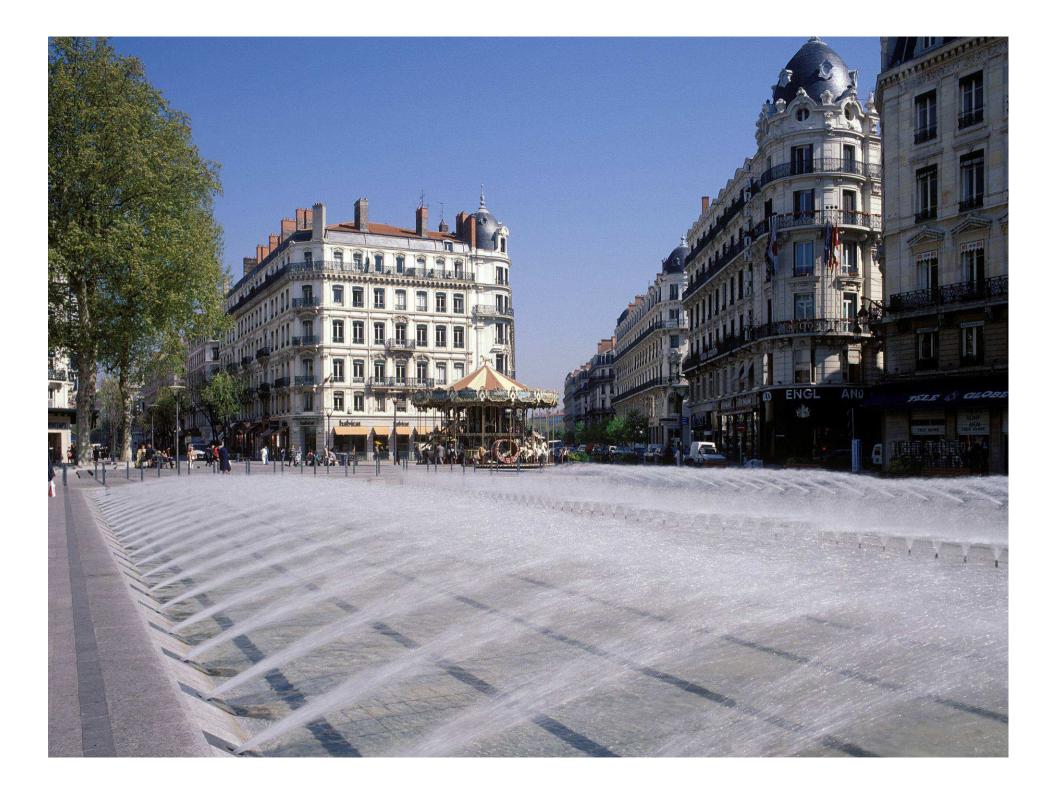
$\epsilon M$	2012	Chai	nge	201	1 2010
Consolidated Accounts (IFRS)			like-for-		
	H1	Reported	like	<b>H</b> 2	H1
Gross Rental Income	38.5	-14.9%		45.	2 34.0
B&B	16.9	2.8%	2.8%	16.	5 16.3
City-center	21.5	-25.1%	7.8%	28.	8 17.4
Recurring GRI	38.5	2.9%	5.6%	37.	4 34.0
EBITDA	30.6	-20.2%		38.	3 27.4
% margin	79.5%			84.7	% 80.6%
Recurring EBITDA	30.6	0.3%		30.	5 27.4
% margin	79.5%			81.5	% 80.6%
Cash Flow	21.8	-26.4%		29.	6 18.9
Recurring cash flow	21.8	0.1%		21.	7 18.9
RCF per share	0.8	-0.2%		0.0	0.7
Average # of shares	27.4			27.	3 27.3
Capex	46.0			29.	6 41.8
Change in fair value (incl KG on disp)	-3.1			20.	6 9.5
Net Income	18.0			50.	11 27.56

€M	Reported
	30/06/2012
Real Estate portfolio	1,685
B&B	512
City-center	1,173
Net Debt	542
NAV per share (1)	41.2
Triple Net NAV (1)	39.7
LTV	32.2%

Reported	Reported
31/12/2011	31/12/2010
1,650	1,573
513	492
1,137	1,081
482	460
42.2	40.3
40.8	39.0
29.2%	29.2%

<sup>(1)</sup>The change in fair value includes the proceeds from asset disposals

<sup>(2)</sup> Average number of shares adjusted for bonus issue of 1 share for every 20 held in 2



# Solid Portfolio Value = €1,685M



# ♦ Appraisal = €1,685M

 Cap rate stability over all asset types and locations

2,000

1,600

1,400

1,200

1,000

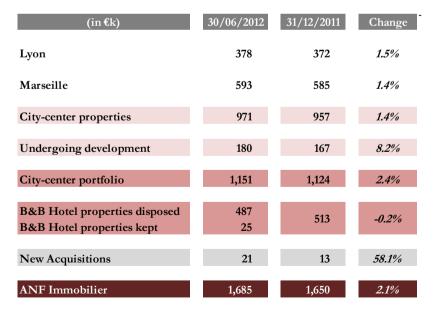
800

400

200

 Over all cap rate stability on hotels portfolio: average cap rate = 6.54% (vs. 6.58%)

-				1,392 B&B 460	1,543 B&B 466	1,504 B&B 474	1573 B&B 492	1650 Acquisitions 13 B&B 513	1685 Acquisitions 21 B&B 512
-		<u>444</u>	<u>657</u> Marseille	Marseille 581	Marseille 627	Marseille 613	Marseille 646	Marseille 673	Marseille 694
M	arseille 233 Lyon 135	Marseille 275 Lyon 169	409 Lyon 248	Lyon 351	Lyon 450	Lyon 417	Lyon 435	Lyon 451	Lyon 457
				351 DEC 07	DEC 08	DEC 09	DEC 10	DEC 11	JUN 12





**EXPERTISE** 



#### Undergoing Development, no change in perimeter

- Restructuring: TAT, Plot 20 'Dames, Pavillon Vacon, Rive Neuve
- New construction: Rabatau, Plot 34, Desbief
- Fauchier, Forbin and Plot 25 as city-center properties



# Comfortable financing structure One of the Lowest Geared Company in Sector



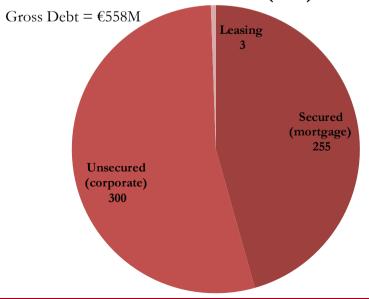
#### ♦ Loan-to-Value= 32%

- Net financial debt = €542.1M (as 30/06/11)
- Cash & equivalent = €15.8M (as 30/06/11)

## **♦** Conservative strategy

- Financing balanced between available types of debt
- Sources of debt mixed of local and global banks

## Debt sources breakdown (€M)



### **♦ €126M** available financing

- 3 credit facilities available from 3 different French banks
- 2012 & 2013 investment program financing secured

### ♦ No refinancing until 2014

- 95% of credit lines fully hedged by plain vanilla swaps
- Cost of debt = 4.09% (vs. 4.38%)

#### **♦** Outlook

- Current pipeline financed with debt
- Internal discipline not to exceed 35% LTV (covenant =50%)



















Sinéquanone

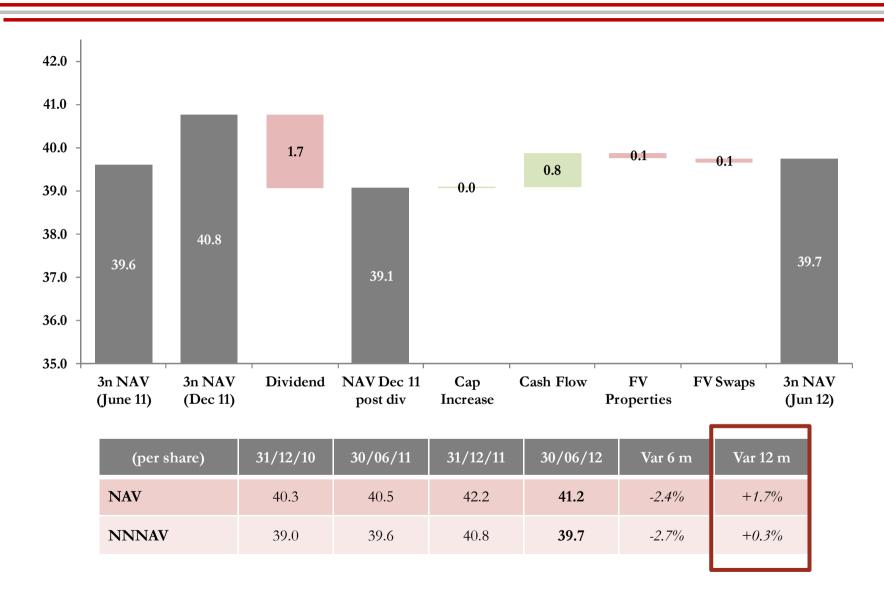
**MANGO** 

**MaM** 



# Net Asset Value = €41.2/share (excluding fair value of hedging instruments)







# **Improved Stock Liquidity**



Free float

ANF Immobilier shareholding structure

CNP

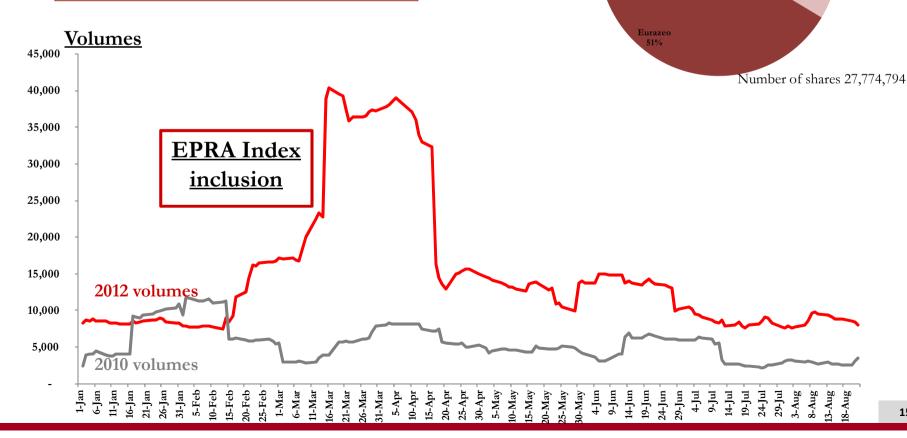
CEPAC + BPCE

♦ June 2011 : Distribution of 7% block by Eurazeo

♦ March 2012: Inclusion in the EPRA Index

Current liquity c. 8,000 shares/day Approx. €275,000 a day

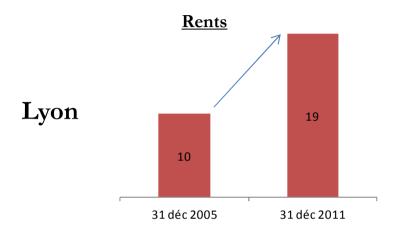
On average in August 2012 figures

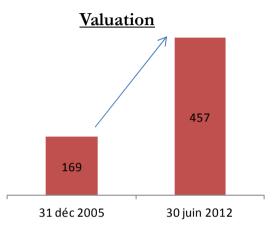


# > About the Transaction

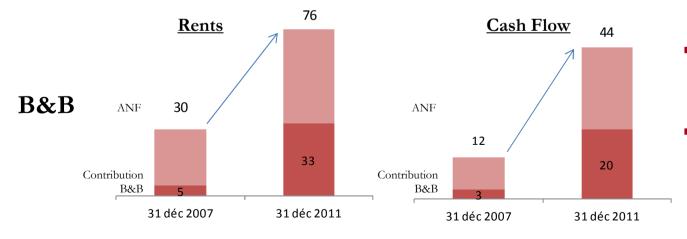








- High value creation on
   Lyon portfolio since 2005
   on Lyon portfolio : almost
   3x value
- Assets now at maturity level



- B&B assets played their cash flow catalyst role since 2007
- No disposal possible until November 2012

# On Going Disposal Negotiation



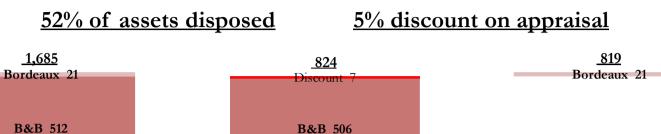
#### **HOTELS PROPERTIES**

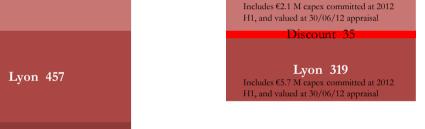
- ♦ Sale impossible until November 2012
  - 159 properties acquired in 2007 +1 extra
  - 7 properties bought afterwards
- ♦ Offer from a Consortium « La Française AM
  - + Foncière des Murs » at €503.5M
    - Offer value Dec 31 2011
    - Capex adjustments €1-for-€1
- **♦** Conditions precedent
  - Concentration control
  - Financing
  - Real estate (pre-emption, financial lease, ...)
- ♦ Closing expected in November 2012
  - Repayment of the mortgage debt associated

#### **LYON PORTFOLIO**

- ♦ Disposal of significant part of Lyon properties
  - Mature properties
  - ANF keep value-added assets : TAT, MilkyWay, Carlton, 2 buildings
- **♦** Offer from Grosvenor at €313.1M
  - Offer value Dec 31 2011
  - Capex adjustments €1-for-€1
- ♦ On going due-diligence
- ♦ No condition on financing
- **♦** Closing expected in November 2012









30/06/2012	Offers	Post Op
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Value at 31/12/11

Marseille

694

(€M)	Appraisal	Bid	Discount
Lyon	346.50	313.10	-9.6%
B&B	512.90	503.50	-1.8%
Total	859.40	816.60	-5.0%

ANF Appr.	1,650.43
% assets	52.1%

# **Disposal Impact on Rents**



(€M)	Budget 2012	B&B Disposal	Lyon Disposal	Budget 2012 proforma	Budget 2013 proforma
Gross Rental Income	78,975	- 32,252	- 16,022	30,701	38,817
Real Estate Expenses	4,208	-	-	3,771	3,780
Net Rental Income	74,767	- 32,575	- 15,262	26,930	35,037
	95%			88%	90%



# **Disposals Impact on Accounts**



(€M)	B&B Disposa	1	Lyon Disposal		Total
IFRS					
Net Result on Disposal	- 6.30	_	34.60	-	40.90
Fair Value	- 3.00	*	-	-	3.00
Expenses	- 4.00	-	2.00	-	6.00
	-		-		-
Financial Instrument Fair Value**	- 17.80		-	-	17.80
	-		-		-
2012 Cash Flow Change	- 3.50	-	1.27	-	4.77
			-		_
IFRS Total Impact on Results	- 34.60	-	37.87	-	72.47

<sup>\*</sup> Fair value change on B&B accounted in June 30 2012 accounts

#### ANNUAL ACCOUNTS

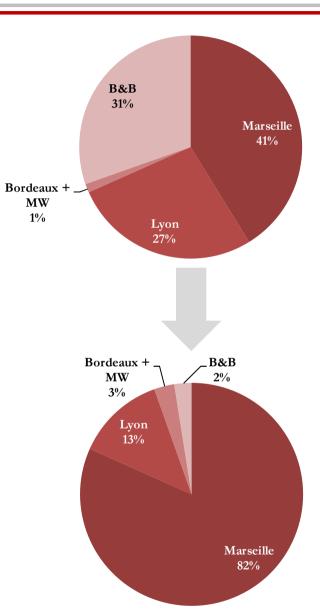
Capital Gain	50.40	146.60	197.00
Expenses	- 4.00	- 2.00	- 6.00
Provision for Financial Instrument	- 17.80	-	- 17.80
	-	-	-
2012 Cash Flow Change	- 3.50	- 1.27	- 4.77
		<u> </u>	
Annual Accounts Total Impact	25.10	143.33	168.43
		<u> </u>	
Revaluation Reserve		85.20	85.20

<sup>\*\*</sup> No impact on equity or Triple Net Asset Value

# **Disposal Impact on NAV** 100% distributed



	30/06/2012	Transaction	Post
Valuation 30/06/12 (€M)			
Lyon	457.38	- 318.70	138.68
Marseille	693.93		693.93
В&В	512.14	- 482.14	30.00
Bordeaux + MW	21.24		21.24
Discount		-	41.10
Total	1,684.68		842.74
Gross Debt (€M)			
Centre-ville	305.85		305.85
B&B	252.05	- 240.10	11.96
Total	557.91		317.81
Other assest & liabilities (€M)	1.85		1.85
Net Asset Value			
NAV (€M)	1,128.62		523.08
NAV per share (€)	41.11		19.05
Cash & equivalent (€M)	15.79		15.79
Net Debt (€M)	542.12		302.03
Loan To Value	32.2%		35.8%



# From a diversify SIIC to a Growth Pure Player



## ANF Immobilier will retain significant resources to ensure its future developments

#### **♦** Marseille

- Follow-on development on the portfolio toward maturity
- Developments: SNCM, Desbief, Montolieu

## **♦** Lyon

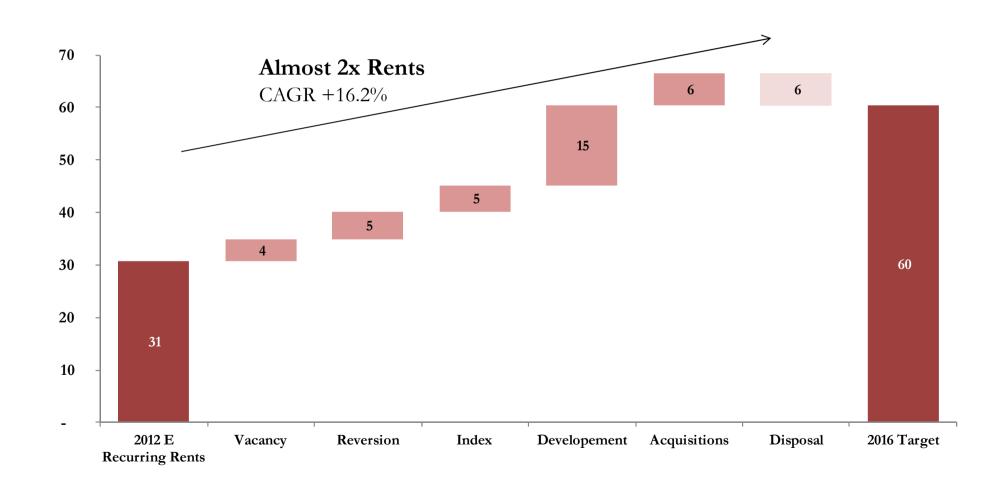
- Developments: TAT et MilkyWay
- Follow-on investments in Confluence area

#### **♦** Bordeaux

• Follow-on investments in Bassins à Flots et Euratlantique areas

# **ANF Immobilier Target: 94% Growth Rents Over Four Years** Following Initial Plan to Catalyze Value Creation







# Appendices







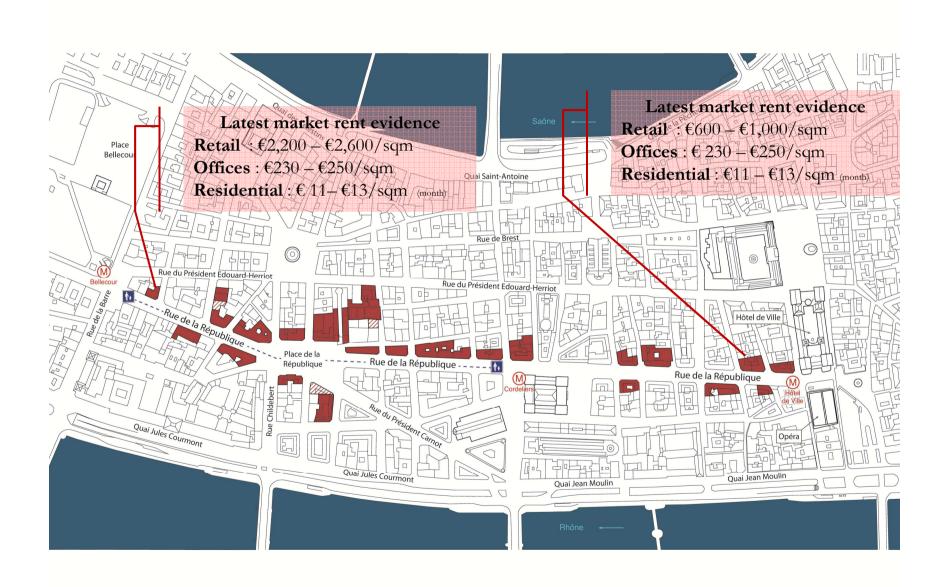


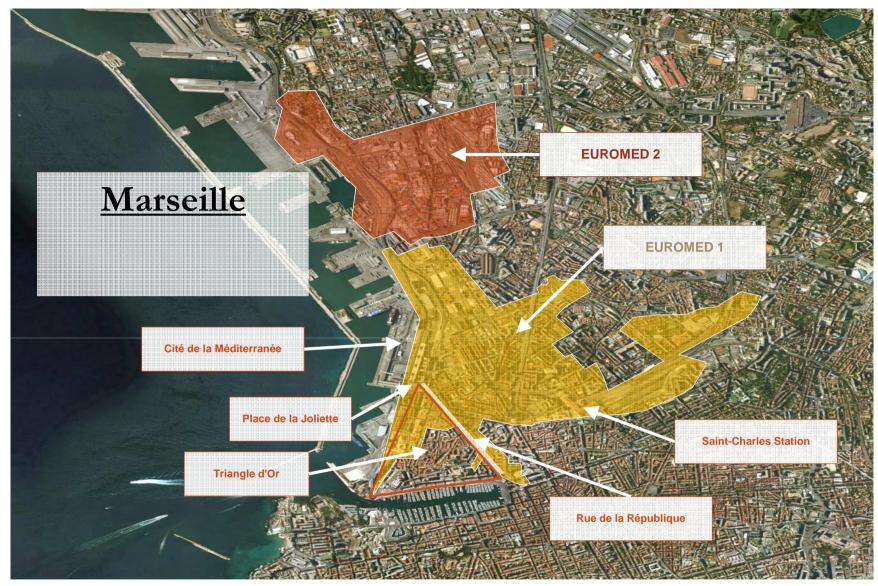




# Lyon : rue de la République









# Marseille, Euroméditerranée & ANF Immobilier



marseille provence



**EUROMÉDITERRANÉE** 

★ 01 - MUCEM

**92** - CENTRE RÉGIONAL DE LA MÉDITERRANÉE

03 - FORT SAINT-JEAN

04 - GARE MARITIME

05 - LES TERRASSES DU PORT

06 - LES DOCKS

07 - COLLÈGE IZZO

08 - ECOLES DÉSIRÉE CLARY ET CHEVALIER PAUL \* marselile provence 2013

09 - CENTRE HOSPITALIER

10 - M1 « L'ILÔT/ L'ATRIUM/ LE PATIO »

11 - GYMNASE RUFFI

12 - EUROMED CENTER

★ 13 - LE SIL0

14 - ARCHIVES ET BIBLIOTHÈQUE DÉPARTEMENTALES

15 - SAS SUÈDE

16 - CMA-CGM

17 - FRAC

18 - GARE SAINT-CHARLES

19 - ESPLANADE LA MAJOR

20 - QUARTIER D'AFFAIRES

#### **♦** ANF Immobilier

A. Trinquet

B. Fauchier

C. Forbin

D. Rive Neuve

E. Ilot 34

F. Dames

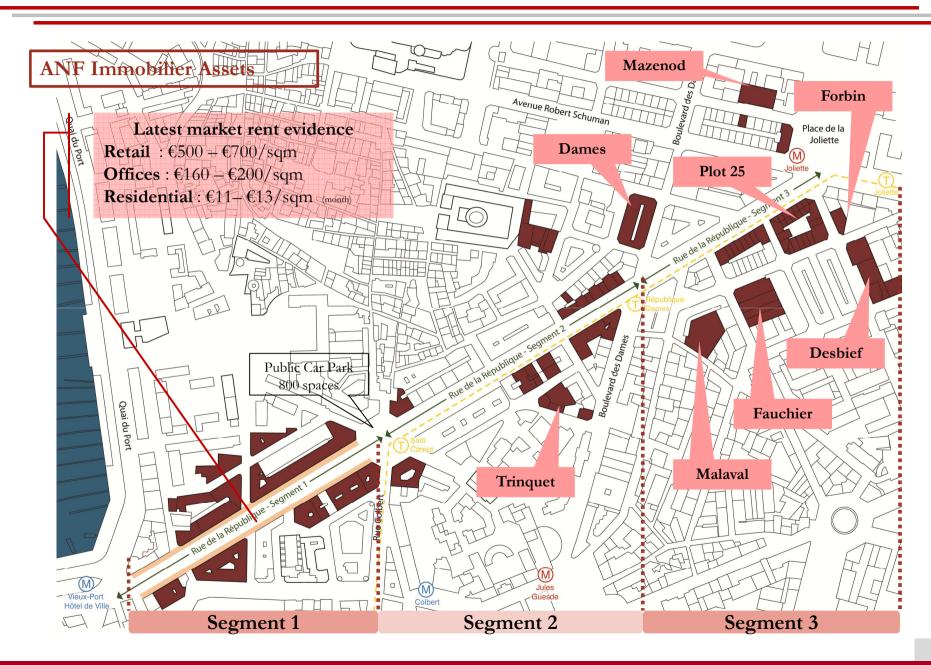
G. Ilot 25

H. Pavillon Vacon

I. Desbief

# Marseille, rue de la République









### ♦ 12,800 sqmof office building

- Fully rented to C Discount (99.6% Casino subsidiary)
- 51 parking lots

#### ♦ Financial terms

- Price = €27.4M (€2,140/sqm)
- Rent: €160-175/sqm, excl. tax (excl. parking)

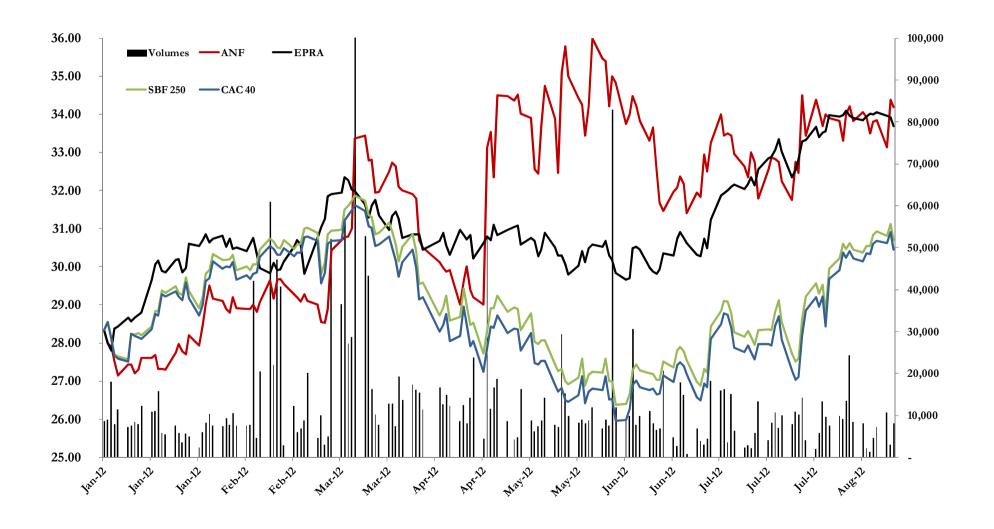
### **♦** Turn Key Contract

- Developer: Eiffage Atlantique
- Delivery Tranche 1 : Sept 2012

Tranche 2: Sept 2014







# **Corporate Governance**

# Half of Supervisory Board Independant



#### Supervisory Board (12)

#### Alain Lemaire\*, President

- Patrick Sayer (vice-président)
- Philippe Audouin
- Sébastien Bazin\*
- Sabine Roux de Bézieux\*
- Jean-Luc Bret
- Fabrice de Gaudemar

- Eric Le Gentil\*
- Philippe Monnier\*
- Jean-Pierre Richardson
- Isabelle Xoual\*
- Théodore Zarifi

#### Executive Board (3)

- Bruno Keller, Chairman
- Xavier de Lacoste Lareymondie, COO
- Ghislaine Seguin

#### Audit Committee

Philippe Audouin, Théodore Zarifi, Eric Le Gentil\*

Remuneration and Selection Committee

Philippe Monnier\*, Sébastien Bazin\*, Isabelle Xoual\*

Property Committee

Patrick Sayer, Sébastien Bazin\*, Jean-Luc Bret, Philippe Monnier\*

#### **Headcount**

ANF Immobilier	56
Management	3
Property mgmt	20
Development	12
Accounting	13
Support	8

\* Independent

#### **About ANF Immobilier**



ANF Immobilier owns and manages a real-estate portfolio of 1.7 billion euros in the city centres of Lyon and Marseilles as well as a portfolio of 168 hotel properties in France, all operated by the B&B chain

It is a real estate company with SIIC status, targeting residential and third party property rentals with significant operations in Lyon and Marseille city centres

Listed on Eurolist B of NYSE Euronext Paris, ANF Immobilier is included in the EPRA Index.

#### Financial Calendar

• <u>2012 Q3 Revenue</u> November 9, 2012

• **2012 FY Results** March 20, 2013

**2013 Q1 Revenue** May 6, 2013

**2013 H1 Results** August 28, 2013

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- Tradition Securites: Laetitia d'Eprémesnil
- Kepler: Samuel Henry-Diesbach
- **Aurel BGC**: Julien Guez

#### **ANF** shares

- ISIN code: FR0000063091
- Bloomberg/Reuters: ANF FP, ANF.pa
- Listed on Euronext Eurolist B
- Indices: EPRA, CAC All Shares, IEIF SIIC France
- 27,771,170 shares in circulation
- Statutory threshold declarations 1%



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